

DIRECT TESTIMONY OF
MARGOT EVERETT
ON BEHALF OF
DOMINION ENERGY SOUTH CAROLINA, INC.
DOCKET NO. 2020-229-E

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **OCCUPATION.**

3 A. My name is Margot Everett. My business address is 101 California Street,
4 Suite 4100, San Francisco, California 94111. I am a Director for Guidehouse and
5 will provide testimony on behalf of Dominion Energy South Carolina,
6 Inc. (“DESC”).

7
8 **Q. BRIEFLY STATE YOUR EDUCATION, BACKGROUND, AND**
9 **EXPERIENCE.**

10 A. I have a Master of Science and Bachelor of Arts in Applied Economics from
11 University of California, Santa Cruz. With over thirty-five years in the energy
12 industry, I have held many differing roles from evaluation and design of customer
13 programs, wholesale power contract structuring, market, credit and enterprise risk
14 management and cost of service and rate design. Recently I spent five years leading
15 Pacific Gas and Electric’s (PG&E’s) electric and gas rates, load forecasting and cost
16 of service departments. In that role I have led the development and design of

1 alternative rate designs for distributed energy resources, such as a successor to the
2 Net Energy Metering (“NEM”) successor tariff.

3
4 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE PUBLIC SERVICE**
5 **COMMISSION OF SOUTH CAROLINA (THE “COMMISSION”)?**

6 A. Yes, I testified on behalf of DESC in Docket No. 2019-182-E. I have also
7 testified numerous times in California, and in particular on rate design policy and
8 alternative rate designs. Further I supervised all testimony related to rates, cost of
9 service and load forecasting for the five years I served as Senior Director of Rates
10 and Regulatory Analytics at PG&E.

11
12 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

13 A. The purpose of my testimony is twofold: to explain the current NEM tariff
14 structure and associated estimated cost shift, and present the details of the design of
15 the new NEM tariffs that DESC is proposing in this docket (the “Solar Choice
16 Tariffs”). As part of my explanation of the Solar Choice Tariffs, I will address the
17 resulting implications of the tariffs on the current cost shifts to non-NEM customers.

18
19 **Q. PLEASE EXPLAIN YOUR PARTICIPATION IN THE GENERIC DOCKET**
20 **(DOCKET NO. 2019-182-E).**

1 A. I sponsored testimony for DESC. The purpose of my testimony was
2 threefold. First, I sponsored testimony regarding the value of solar methodology
3 currently used, proposed changes to that methodology, and the current value of solar
4 estimates. Second, I presented the required cost-benefit analysis of the current
5 NEM program (the "Current NEM Program") as required in the Generic
6 Docket. This cost-benefit analysis included a review of the Current NEM Program
7 as well as the cost-effectiveness of the current tariff design going forward. Finally,
8 I presented best practices in the industry for both value of solar methodologies and
9 NEM tariff structures.

10 I also provided responsive testimony that further discussed the appropriate
11 treatment of benefits and costs in evaluating the Current NEM Program and
12 explained high-level considerations for new Solar Choice tariff structures.
13

14 **Q. PLEASE PROVIDE A HIGH-LEVEL OVERVIEW OF THE LESSONS**
15 **LEARNED FROM THE COST-BENEFIT ANALYSES PERFORMED**
16 **WITH REGARD TO THE CURRENT NEM PROGRAMS IN THE**
17 **GENERIC DOCKET.**

18 A. The results of the cost-benefit analyses of the Current NEM Program is that
19 the program provides significant benefits to participants which in turn result in a
20 measurable cost shift to non-participants. Table 1 below shows the results of the
21 cost-benefit tests presented in the Generic Docket.

Table 1: Net Benefit Results by Sector (Annualized \$/kWh)

	Sector	Participant Cost Test (PCT)	Utility Cost Test (UCT)	Rate Impact Measure (RIM)	Total Resource Cost Test (TRC)
Col Row		A	B	C	D
1	Residential	0.11726	0.00000	-0.09112	-0.07655
2	Small General Service	0.07260	0.00000	-0.08337	-0.01839

As Table 1 shows, the participant receives a benefit (the Participant Cost Test in Table 1) equal to about 11.7 cents per kWh of solar generation over a twenty-year life of the system. For small general service customers this value is slightly lower at 7.3 cents per kWh. However, this benefit results in a significant cost shift to non-participating customers (represented by the Rate Impact Measure in Table 1), with residential customers picking up 9.1 cents per kWh of additional costs for the generation produced over a twenty-year life, while small general service customers pick up an additional 8.3 cents per kWh for generation produced over a twenty-year life.

Additionally, from the review of best practices in NEM programs in the Generic Docket, several key rate features could help alleviate the magnitude of the cost-shift in accordance with S.C. Act No. 62 of 2019 (“Act 62”), including:

- 1 • Time differentiated Rates, which are rates that vary by time of day
2 and season to reflect how certain costs vary.
- 3 • Net Billing, which typically means netting intervals of one hour or
4 less. Under Net Billing, customers avoid retail rates for energy they
5 consume behind the meter and are compensated separately for the
6 exports. Many states, such as Hawaii, Arizona Alabama, Indiana, and
7 New Hampshire, have moved from NEM to net billing. A study by
8 GRIDWORKS titled “Sustaining Solar Beyond Net Metering: How
9 Customer Owned Solar Compensation Can Evolve in Support of
10 Decarbonizing California” (January 2018) noted that that Net Billing
11 was an improvement to NEM with respect to several criteria,
12 including providing customer choice, advancing decarbonization, and
13 recovering grid costs.
- 14 • Fixed Charges, Demand Charges and Minimum Bills, which in
15 concert, ensure the proper collection of fixed costs attributed to the
16 customer-generator.

17

18 **Q. PLEASE EXPLAIN DESC’S KEY CONSIDERATIONS AND GOALS IN**
19 **DEVELOPING THE PROPOSED SOLAR CHOICE TARIFFS.**

20 **A.** DESC’s key considerations and goals in developing the proposed Solar
21 Choice Tariffs were:

1 A. The current NEM structure allows for customers to consume generation from
2 a behind-the-meter system and export the unused generation to DESC. DESC
3 continues to provide load services at the available retail rate (e.g., Rate 8 for
4 residential and Rate 9 for non-residential small general service customers, hereafter
5 referred to as “small general services customers”) and meets the customer’s energy
6 and capacity needs instantaneously whenever the customer’s generation resource is
7 not able to meet those needs behind the meter.

8 The Current NEM Program further provides for the customer to ‘bank’ those
9 kWhs they exported to their utility and use them to offset consumption at other times.
10 “Banking” refers to virtual storage that is a by-product of NEM program design and
11 does not represent actual physical storage of the customer’s generation. However,
12 NEM ratemaking tools that permit a banking product result in customers receiving
13 the same financial benefits by artificially giving them the benefit of physical storage
14 for their exports. Specifically, consider an example where a customer generates 3
15 kWh at 1pm in January and consumes 1 kWh at 1pm and 2 kWh at 8pm that same
16 day. In this example, the customer consumes 1 kWh of generation and exports the
17 remaining 2 kWh to their utility at 1pm. The customer then uses the 2 kWh of
18 exported energy to offset the 2 kWh delivered by the utility at 8pm. Since there is
19 no associated storage device on either side of the meter, the customer is considered
20 to have ‘banked’ the 2 kWh to offset the delivered energy. Therefore the customer

1 was able to use all 3 kWh to cover their load and pay nothing for the 2 kWh delivered
2 by the utility.

3 This is the primary distinction of an NEM program—the customer can “bank”
4 a kWh generated but not used to offset behind the meter consumption and then use
5 that ‘banked’ kWh to offset a kWh consumed at a different time within a “netting
6 period.” Netting is frequently used to describe this “banking” feature as it allows
7 customers to “net” the total energy produced by the customer-generator against the
8 customer’s load during a prescribed period—hence the common use of the term “Net
9 Energy Metering” to describe these types of programs.

10 Further, as noted above, “netting” allows customers to offset energy usage in
11 hours when their generator is not operating, resulting in no payment to the utility for
12 energy delivered because previous “banked” exports are used to offset that usage.
13 Therefore, in this case, the compensation the customer is receiving for a kWh
14 generated within the netting period is equal to the customer’s retail rate.

15 The Current NEM Program allows yearly netting or, stated otherwise,
16 “banking” for the year, regardless of whether energy produced off-peak is banked
17 and then consumed during on-peak hours. Additionally, DESC’s Current NEM
18 Program compensates the customer for every kWh generated within the netting
19 period at a rate equal to the customer’s retail rate. For example, a customer may use
20 a kWh generated and exported in April to first offset a kWh consumed in that month
21 and, if exports exceed total April delivered load, that balance can also be ‘banked’

1 and used in June when exports are less than delivered load. For any ‘banked’ kWh
2 not used to offset billed usage by year-end, DESC is then required to provide the
3 customers with a bill credit equal to those banked kWhs at the utility’s avoided cost
4 rate, and the amount of banked kWh would reset to zero for the start of the upcoming
5 year.

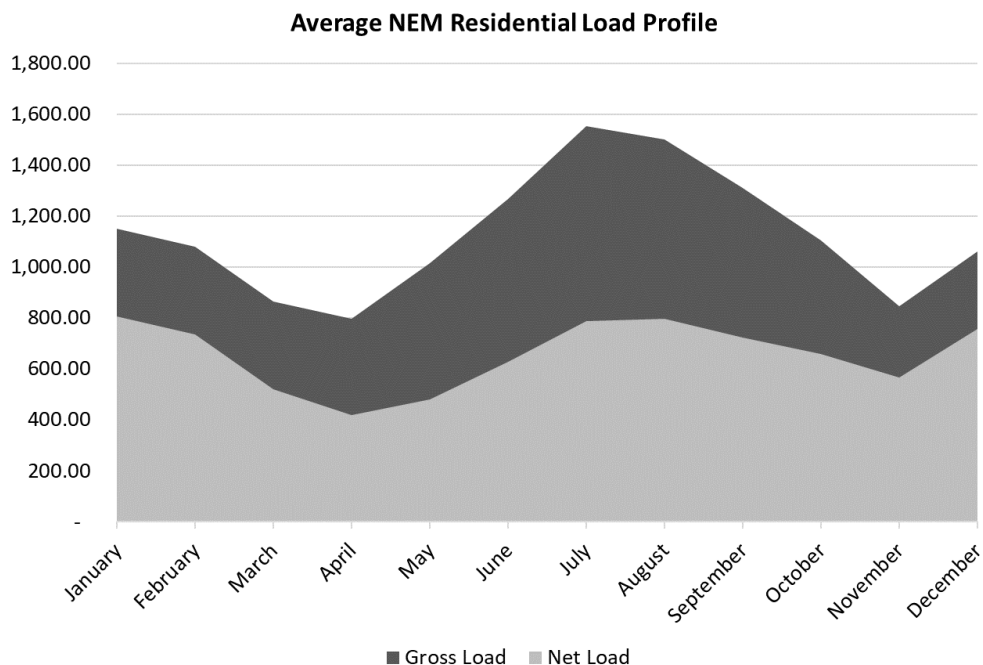
6
7 **Q. HAVE YOU ANALYZED HOW AN AVERAGE CUSTOMER-**
8 **GENERATOR’S CONSUMPTION LEVEL CHANGES OVER THE**
9 **COURSE OF A YEAR?**

10 A. Yes. I was able to develop hourly consumption patterns for both before and
11 after installation of customer-generator system using the 2019 average hourly load
12 consumption and generation data for NEM customers. Using this data, I then
13 determined the hourly patterns for generation used by the customer behind the
14 meter, as well as the remaining generation exported to the system.

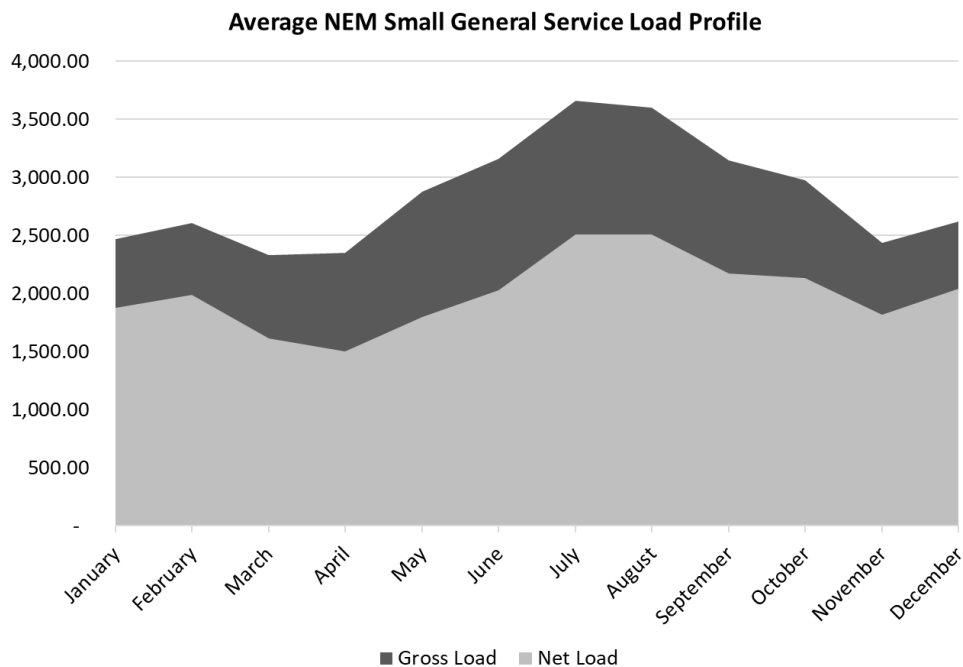
15 Figures 1 and 2 below shows the average monthly consumption and net
16 consumption (before and after self-consumption) for residential and small general
17 service customers, respectively. The two areas together represent total consumption
18 while the light grey represents load after the customer consumes generation behind
19 the meter. The dark shaded area represents the amount of self-supplied generation
20 consumed by the customer behind the meter. The darker area also represents the
21 decrease in volumes that are applied to the current retail rate—creating significant

1 bill savings to retail NEM customers—and the avoidance of fixed costs embedded
 2 in the volumetric retail rates, but are still properly attributed to these NEM
 3 customers.

4 *Figure 1: Average NEM Residential Load Profiles*



1 *Figure 2: Average NEM Small General Service Load Profiles*



2

3 Figures 3 and 4 below show the average monthly generation profile and the

4 split between exports and self-consumption for residential and small general service

5 customers, respectively. The sum of both areas is total generation, while the dark

6 grey represents the amount of generation used by the customer. The light grey

7 represents the amount of exports. Therefore, the light grey represents the energy that

8 the NEM program “banks” for the customer-generator to use later to further reduce

9 their bills beyond the savings from self-generation represented in Figure 1 and Figure

10 2.

11

12

13

Figure 3: Average NEM Residential Total Generation and Use Profiles

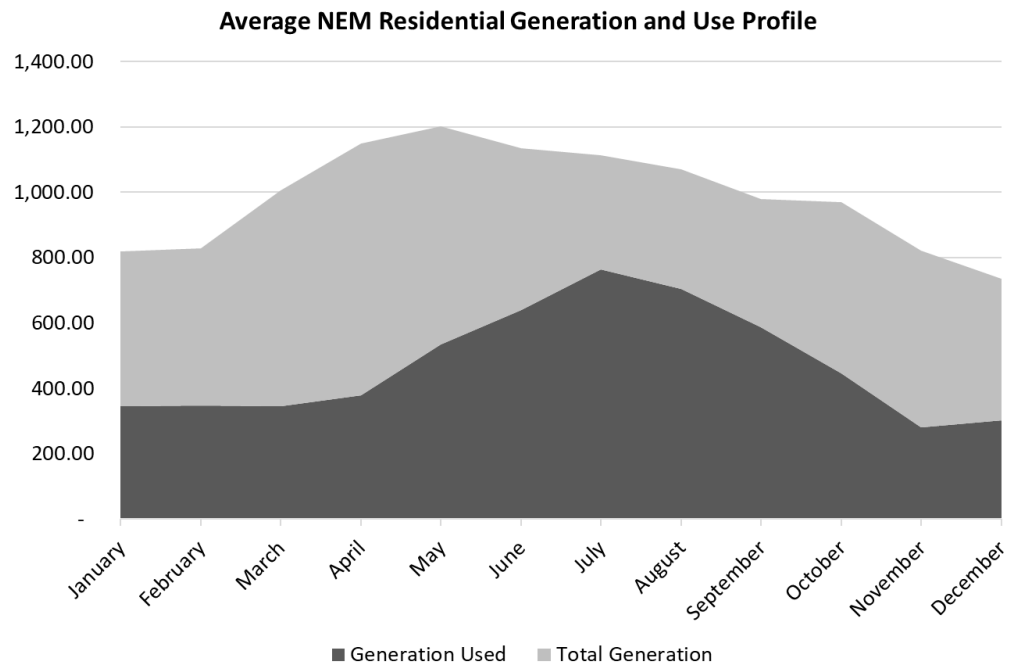
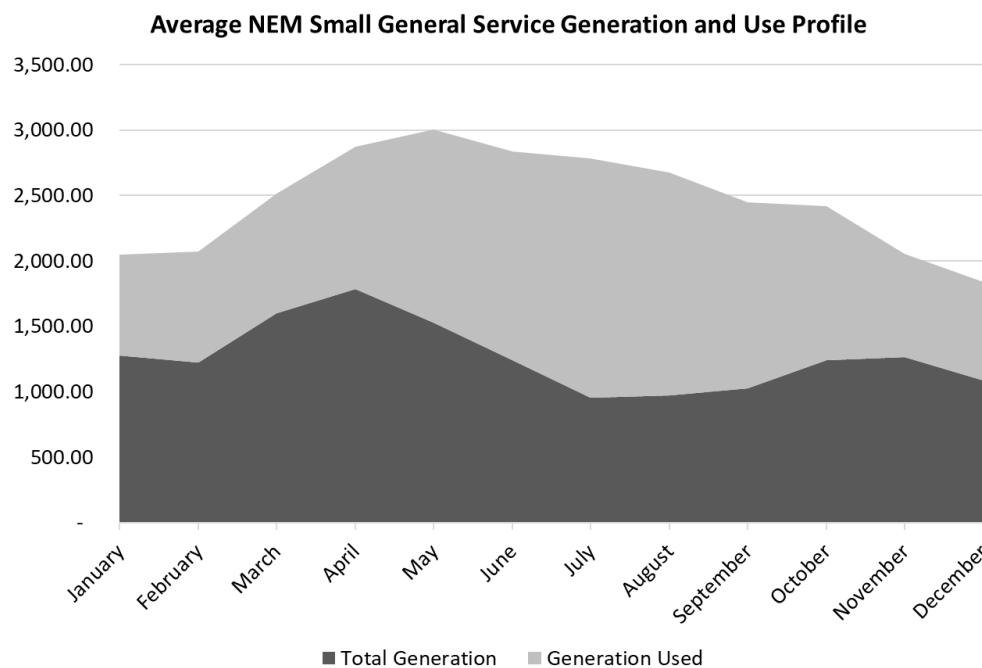


Figure 4: Average NEM Small General Service Generation and Use Profiles



1
2 **Q. HAVE YOU COMPUTED THE AVERAGE BILL SAVINGS FOR A**
3 **TYPICAL DESC NEM CUSTOMER?**

4 A. Yes. To determine bill savings, I had to calculate a typical customer bill before
5 and after installation of the customer-generation system. To do this, I also needed to
6 reflect the current rate structures relative to the monthly usage patterns. Specifically,
7 current rate structures for most NEM customers involves 'Block' or tiered rates
8 whereby a customer pays a certain rate for consumption up to a certain level (Block
9 1) and a different rate for all consumption above that level (Block 2). Therefore, I
10 needed to compute monthly consumption by each block to accurately calculate the
11 customer bill before installation.

12 Using the average system size for the customer group and the hourly customer
13 usage and generation profile data, I matched up hourly loads with hourly generation
14 to calculate the amount of energy used hourly by the customer behind the meter and
15 the amount of generation exported. Using the exported data, I then applied an
16 algorithm to mimic the yearly netting scheme of the Current NEM Program to
17 estimate the monthly billed energy. Finally, I calculated a monthly bill using current
18 Block rates against the net monthly billed energy and then comparing that post
19 installation bill with the pre-installation bill.

20 Tables 2 and 3 shows these calculations by month and the annual summations
21 by residential and small general service customers, respectively. As Table 2 shows,

1 the typical residential customer on NEM consumes about 13,544 kWh a year. These
2 customers also typically install a 7.2 kW system that generates 11,823 kWh. These
3 customers then consume of 5,675 kWh of that energy behind the meter such that total
4 consumption from DESC is reduced to 7,869 kWh. The balance of generation of
5 6,148 kWh is then exported to the grid and “banked”. Because these customer’s total
6 annual consumption is greater than the total generated, these customers can use all
7 the generation to offset load.

8 The bill comparison in Table 2 shows that, without a customer-generation
9 system, that customer would pay an annual bill of \$1,660. After both savings from
10 self-consumption and “banking”, the NEM customer’s annual bill is reduced to \$310
11 from \$1,660 for an annual bill savings of \$1,350.

12 Table 3 shows this same information for small general service
13 customers. Specifically, the typical small general service customer on NEM
14 consumes about 34,228 kWh a year. These customers also typically install an 18
15 kW system that generates 29,558 kWh. These customers then consume of 14,367
16 kWh of that energy behind the meter such that total consumption from DESC is
17 reduced to 19,861 kWh. The balance of generation of 15,190 kWh is then exported
18 to the grid and “banked.” Like residential customers, because these customer’s total
19 annual consumption is greater than the total generated, these customers can use all
20 the generation to offset load.

1 The bill comparison in Table 3 shows that, without a customer-generation
2 system, that customer would pay an annual bill of \$4,120. After both savings from
3 self-consumption and “banking”, the NEM customer’s annual bill is reduced to \$815
4 from \$4,120 for an annual bill savings of \$3,305.
5

Table 2: Calculation of Customer Bills Before and After Installation – Residential

	A	B	C	D	E	F	G	H	I	J	K	L	M
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
1 Household Consumption	1,151	1,080	863	796	1,013	1,267	1,552	1,502	1,310	1,103	847	1,059	13,544
2 Tier 1 Usage	800	800	800	796	800	800	800	800	800	800	800	800	9,596
3 Tier 2 Usage	351	280	63	-	213	467	752	702	510	303	47	259	3,947
4 Tier 1 Rate (¢/kWh)	11.246	11.246	11.246	11.246	11.246	11.246	11.246	11.246	11.246	11.246	11.246	11.246	
5 Tier 2 Rate (¢/kWh)	10.788	10.788	10.788	10.788	10.788	12.395	12.395	12.395	12.395	10.788	10.788	10.788	
6 Customer Bill w/o NEM*	\$138	\$130	\$106	\$99	\$123	\$158	\$193	\$187	\$163	\$132	\$105	\$128	\$1,609
7 Solar Generation	818	828	1,005	1,149	1,201	1,135	1,113	1,071	979	968	821	735	11,822
8 Solar Sent to Grid	472	481	661	770	667	495	349	366	392	522	539	433	6,144
9 Solar Used by BTM	346	346	344	379	534	640	764	705	587	446	281	302	5,675
10 Energy From DESC	805	733	519	417	479	627	788	797	723	657	566	757	7,866
11 Monthly Netted Energy	333	252	-	-	-	133	439	431	331	135	26	324	2,404
12 Tier 1 Usage	308	220	-	-	-	133	439	431	331	135	26	297	2,320
13 Tier 2 Usage	24	32	-	-	-	-	-	-	-	-	-	27	81
14 Annual Banked kWh													
15 Bank Balance	-	-	142	495	683	550	112	-	-	-	-	-	1,980
16 Bank Used	-	-	-	-	-	133	439	112	-	-	-	-	683
17 Billed kWh	333	252	-	-	-	0	0	320	331	135	26	324	1,724
18 Tier 1 Usage	333	252	-	-	-	0	0	320	331	135	26	324	1,724
19 Tier 2 Usage	-	-	-	-	-	-	-	-	-	-	-	-	-
20 Customer Bill w NEM*	\$47	\$38	\$10	\$10	\$10	\$10	\$10	\$46	\$47	\$25	\$13	\$46	\$311
21 Bill Savings	\$90	\$92	\$97	\$90	\$113	\$148	\$183	\$141	\$116	\$108	\$92	\$81	\$1,350

*Includes \$9.69 monthly customer charge

Table 3: Calculation of Customer Bills Before and After Installation – Small General Service

	A	B	C	D	E	F	G	H	I	J	K	L	M
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
1 Household Consumption	2,466	2,609	2,329	2,352	2,875	3,159	3,660	3,599	3,144	2,976	2,438	2,621	34,222
2 Tier 1 Usage	2,466	2,609	2,329	2,352	2,875	3,000	3,000	3,000	3,000	2,976	2,438	2,621	32,666
3 Tier 2 Usage	-	-	-	-	-	159	660	599	144	-	-	-	1,562
4 Tier 1 Rate (¢/kWh)	11.142	11.142	11.142	11.142	11.142	11.142	11.142	11.142	11.142	11.142	11.142	11.142	
5 Tier 2 Rate (¢/kWh)	10.365	10.365	10.365	10.365	10.365	11.863	11.863	11.863	11.863	10.365	10.365	10.365	
6 Customer Bill w/o NEM*	\$299	\$315	\$284	\$287	\$345	\$378	\$437	\$430	\$376	\$356	\$296	\$317	\$4,121
7 Solar Generation	2,046	2,070	2,513	2,873	3,003	2,837	2,783	2,676	2,447	2,421	2,052	1,838	29,558
8 Solar Sent to Grid	1,277	1,224	1,598	1,784	1,525	1,241	956	970	1,023	1,239	1,266	1,088	15,199
9 Solar Used by BTM	769	845	915	1,089	1,478	1,596	1,827	1,707	1,424	1,182	786	749	14,369
10 Energy From DESC	1,697	1,764	1,414	1,263	1,397	1,562	1,833	1,893	1,719	1,795	1,652	1,872	19,861
11 Monthly Netted Energy	420	539	-	-	-	322	877	923	696	556	387	784	5,500
12 Tier 1 Usage	359	459	-	-	-	322	877	923	696	556	387	716	5,299
13 Tier 2 Usage	61	80	-	-	-	-	-	-	-	-	-	68	201
14 Annual Banked kWh													
15 Bank Balance	-	-	184	704	833	511	-	-	-	-	-	-	2,233
16 Bank Used	-	-	-	-	-	322	511	-	-	-	-	-	833
17 Billed kWh	420	539	-	-	-	-	366	923	696	556	387	784	4,670
18 Tier 1 Usage	420	539	-	-	-	-	366	923	696	556	387	784	4,670
19 Tier 2 Usage	-	-	-	-	-	-	-	-	-	-	-	-	
20 Customer Bill w NEM*	\$71	\$85	\$25	\$25	\$25	\$25	\$65	\$127	\$102	\$87	\$68	\$112	\$810
21 Bill Savings	\$228	\$231	\$259	\$262	\$320	\$353	\$372	\$303	\$274	\$270	\$229	\$205	\$3,300

*Includes \$24.57 monthly customer charge

1
2 **Q. DOES THE CURRENT NEM STRUCTURE CREATE NEGATIVE**
3 **CONSEQUENCES FOR NON-PARTICIPATING CUSTOMERS AND**
4 **DESC?**

5 A. Yes, the current NEM savings are significant for participating customers, but
6 there are costs that are covered or incurred by customer-generators that are now
7 being born by non-participating customers or DESC. These “cost shifts” result in
8 higher rates for non-participating customers and potential lost revenues to DESC.
9

10 **Q. HOW DO THESE COST SHIFTS ARISE?**

11 A. There are two types of ‘cost shifts’ created by different factors that can create
12 a significant burden to non-participating customers. These two types can be
13 summarized as “Banking” cost shift and “Rate Design” cost shift. “Rate Design”
14 cost shifts are associated with behind the meter self-consumption and relate to the
15 avoidance of fixed costs that are placed in volumetric rates. “Banking” cost shift
16 describes cost shift that results from exports being valued higher than the benefit of
17 the generation. I will describe each in greater detail below.
18

19 **Q. PLEASE DESCRIBE THE “BANKING” COST SHIFT THAT IS**
20 **ASSOCIATED WITH CUSTOMER-GENERATORS EXPORTING EXCESS**
21 **POWER TO DESC.**

1 A. As I described above, NEM programs offer “banking” of kWhs, also known
2 as netting, that allows customers to use kWhs they generated and exported to DESC
3 to offset kWhs they consume any time during the “netting period.” Effectively
4 DESC is “purchasing” the exported kWh and either delivering that kWh to another
5 customer or to market, depending on need. This feature is a major contributor to the
6 cost shift because under the Current NEM Program the price of the “purchased
7 power” (export) is the customer’ retail rate, which is greater than the cost DESC
8 avoids by receiving the initial exported kWh (avoided costs), in some cases by a
9 large margin.

10
11 **Q. HAVE YOU QUANTIFIED THE MAGNITUDE OF THIS “BANKING”**
12 **COST SHIFT?**

13 A. Yes. As noted above, the typical NEM customer exports 6,148 kWh a year
14 and uses that to offset load in other hours. Since the cumulative bill savings to the
15 customer for netting is approximately \$691 and the avoided cost of those exports is
16 \$216, the “Banking” cost shift, or \$475.

17 As noted above, these same results for the typical NEM small general service
18 customer on NEM. These customers export 15,190 kWh a year and net those kWh
19 against customer use, creating bill savings of \$1,693. The value of those exports is
20 estimated to be \$535, creating a “Banking” cost shift of \$1,158 for this customer
21 class.

1 **Q. HOW DID YOU DETERMINE THE AVOIDED COSTS USED IN**
 2 **COMPUTING THE “BANKING” COST SHIFT FOR CURRENT NEM**
 3 **CUSTOMERS?**

4 A. The avoided costs used in the estimates above were DESC’s avoided costs
 5 based on the NEM Methodology values recently updated in Order No. 2020-244 as
 6 shown in Table 4.

7
 8 *Table 4: Current NEM Value Stack (\$/kWh of Generation)*

Components	Levelized Price (\$/kWh)
Generation Costs	
Avoided Energy Costs	\$0.02865 ³ (a)
Avoided Capacity Costs	\$0.00379 (a)
Ancillary Services	\$0.0000 (a)
Avoided Criteria Pollutants	\$0.00003 (a)
Avoided CO ₂ Emission Cost	\$0.00000 (a)
Fuel Hedge	\$0.00000 (a)
Environmental Costs	\$0.00105 (a)
Transmission and Distribution Costs	
T & D Capacity	\$0.00000 (a)
Utility Integration & Interconnection Costs	(\$0.00096) (a)
Line Losses	\$0.00266 ⁴
Administrative Costs	
Utility Administration Costs	\$0.00000 (a)
Total	\$0.03522 (a)

³ Excludes Avoided Criteria Pollutants and Environmental Costs. Should also exclude Avoided CO₂ Emissions Costs, but those values are currently set to zero.

⁴ Currently based on 7.75% line losses.

(a) Excludes Line Losses

1
2 **Q. WHAT RATE DESIGN TOOLS CAN BE USED TO REDUCE OR**
3 **ELIMINATE THE “BANKING” COST SHIFT?**

4 A. The most effective means for eliminating the “banking” cost shift is to provide
5 a level of compensation to the customer-generator for the exported kWh that is as
6 close to the avoided costs resulting from the delivered kWh as possible. Specifically,
7 the export credit should be based on DESC’s avoided costs and reflect any variability
8 in these avoided costs based on time of day.
9

10 **Q. PLEASE DESCRIBE THE “RATE DESIGN” COST SHIFT ASSOCIATED**
11 **WITH BEHIND THE METER CONSUMPTION.**

12 A. Rates are designed to collect all costs for a utility. These costs include both
13 variable costs related to the production and delivery of a kWh and fixed costs that
14 have been incurred in the past to ensure adequate capacity and other services (such
15 as delivery) that the utility is required to provide.

16 The variable costs are considered avoidable if the utility saves costs when
17 they do not need to deliver a kWh. Fixed costs, however, exist regardless of level of
18 sales in each period. Finally, it is important to note that included in these ‘fixed’
19 costs are the returns allowed to the utility to compensate for the long-term capital
20 investments made to ensure reliability and the appropriate level of customer service
21 (e.g., transmission and generation capacity).

1 Rate design for residential and small general service customers is typically
2 simplistic to facilitate customer understanding and provide bills that are easy to
3 understand. These rate designs also incorporate numerous policy perspectives, such
4 as creating signals to customers to consume less or reward customers who use very
5 little electricity.

6 Therefore, for most residential and small general service customers, rates are
7 predominately volumetric (cost per kWh) with a small, manageable monthly charge.
8 As a result, volumetric rates include both variable and fixed costs. Further, if those
9 volumetric rates are constant over time, then the rate may not represent the possible
10 range in costs that vary by time or season.

11 Historically, volumetric rates have not been a problem because there is a high
12 correlation between volumetric consumption (kWh) and overall capacity used
13 (demand). Further, volumetric consumption typically drives variable rates while
14 capacity drives fixed costs (e.g., fuel costs for a kWh versus capital for a plant to
15 create generation capacity). However, if a customer uses less electricity but doesn't
16 reduce their demand levels in kind—as in the case of NEM customers—this
17 relationship breaks down. Customers who install customer-generation systems
18 typically can greatly reduce their level of use but do not reduce their demand,
19 especially if their peak demand occurs at times when the customer's generator is not
20 operating.

21 The vast majority of DESC's residential and small general services customers
22 on NEM have volumetric rates and thus do not pay the same level of fixed costs as

1 similarly-sized customers without customer-generation systems. These fixed costs
2 that are no longer collected from the NEM customer are shifted instead to non-NEM
3 customers result in the “Rate Design” cost shift.

4 It should be noted that, for larger commercial and industrial customers, more
5 complex rate designs are used which do not allow for these customers to avoid fixed
6 costs. Therefore the “Rate Design” cost shift is already minimized for these
7 customers.
8

9 **Q. HAVE YOU QUANTIFIED THE MAGNITUDE OF THE “RATE DESIGN”**
10 **COST SHIFT?**

11 A. Yes. As noted above, the typical NEM customer consumes 5,675 kWh behind
12 the meter every year, creating an average annual bill savings, at current rates, of
13 approximately \$659. Subtracting the avoided costs from the bill savings, which is
14 estimated to be \$200, the total “Rate Design” cost shift is \$459.

15 Similarly, the typical NEM small general service customer on NEM self-
16 consumes about 14,367 kWh behind the meter a year, creating bill savings of \$1,612.
17 The value of those exports is estimated to be \$506, creating a “Rate Design” cost
18 shift of \$1,106 for this customer class.
19

20 **Q. HOW DID YOU DETERMINE THIS LEVEL OF “RATE DESIGN” COST**
21 **SHIFT FOR CURRENT NEM CUSTOMERS?**

1 A. As noted above, I estimated the customer's bill savings and subtracted the
2 total avoided cost of that generation consumed behind the meter. I determined the
3 bill savings by estimating, by month, the amount of generation used by the customer
4 and the resulting level of consumption served by DESC. I then computed the
5 monthly bill savings using the current rates.⁵

6 I then estimated the total avoided costs of the generation by multiplying the
7 amount of behind the meter self-consumption by the same avoided cost values I used
8 for the "Banking" energy, that are consistent with the NEM Methodology.

9
10 **Q. WHAT TECHNIQUES ARE USED ELIMINATE THE "RATE DESIGN"**
11 **COST SHIFT?**

12 A. As noted above, the key contributor to Rate Design cost shift under the
13 Current NEM Program is that the rate design treats most costs as variable, blending
14 both volumetric and fixed costs. Therefore, going forward, DESC has to implement
15 rate mechanisms for Solar Choice customers that allow for the collection of fixed
16 costs that are not tied to volumetric use, and thus not easily avoided with behind the
17 meter consumption.

18 One common tool is a demand charge that changes only for a customer's peak
19 use for a month and changes from month-to-month. This approach is limited because

⁵ Note that, for the cost shift estimates provided, the "Rate Design" cost shift is assigned those Block 2 cost savings first, with remaining Block 2 cost offsets and any Block 1 offsets flowing to the "Banking" cost shift.

1 demand levels are also ‘volumetric’ in that the customer can change their demand
2 levels and thus avoid fixed costs included in the demand charge.

3 Another rate design tool is a fixed charge per month. However, this technique
4 is also limited because it does not vary by the size of the customer. This is
5 problematic because customers who use more of the system should pay more towards
6 those fixed charges.

7 It is possible, however, to create a fixed charge that varies by the size of the
8 customer, for example connection size or, in the case of customer-generation, the
9 size of the customer’s system. These mechanisms result in a ‘subscription’ type rate
10 that both reflects the use of the grid by the customer and cannot be avoided.

11 As discussed above, “Rate Design” cost shift can also result from volumetric
12 rates that don’t represent the variability in costs over time and season. Time of Use
13 (“TOU”) rates go a long way in reflecting these costs and avoiding “Rate Design”
14 cost shift as customers see different savings levels depending on whether they self-
15 consume when variable costs are generally higher. TOU rates can and should be
16 used in combination with one or more of the techniques listed above to fully address
17 “Rate Design” cost shift.

18
19 **Q. DID YOU QUANTIFY THE TOTAL LEVEL OF “BANKING” AND “RATE**
20 **DESIGN” COST SHIFT FOR THE AVERAGE CUSTOMER CURRENTLY**
21 **ON NEM?**

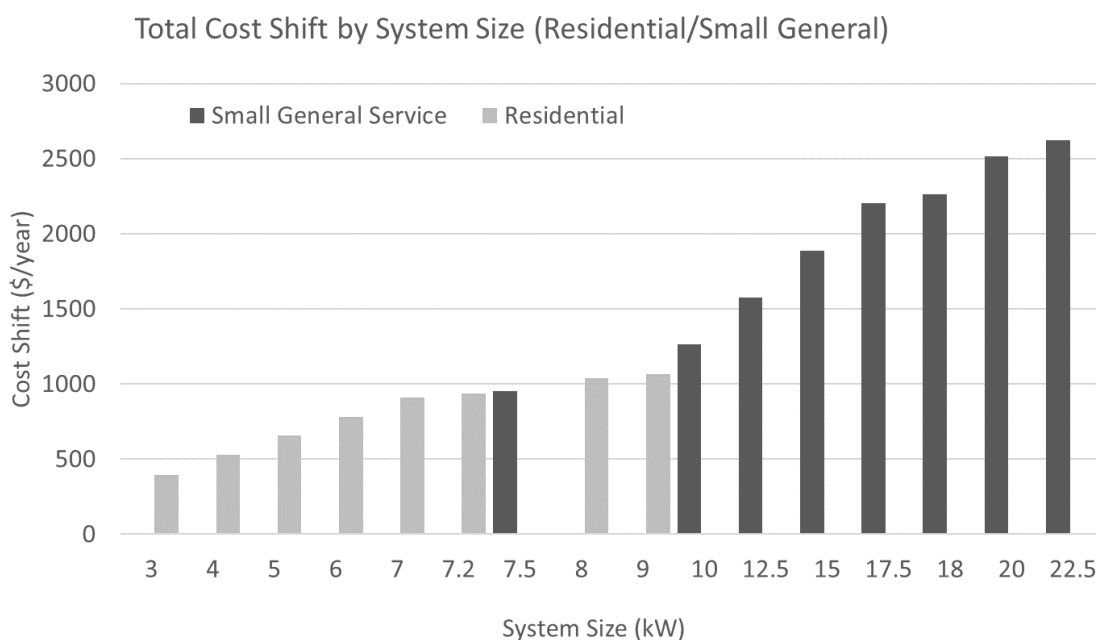
1 A. Yes. This value is simply the sum of the two. For residential it is \$459 for
2 the “Rate Design” cost shift plus \$475 for “Banking” cost shift for a total cost shift
3 of \$934 per year. A simple check is to take the entire customer-generation output,
4 or 11,823 kWh times the avoided costs, or \$0.03522 to compute total value of the
5 generation at \$416. I can then subtract this from the customers total bill savings of
6 \$1,350 and get a cost shift of \$934.

7 For small general services it is \$1,106 for the “Rate Design” cost shift plus
8 \$1,158 for “Banking” cost shift for a total cost shift of \$2,264 per year. A simple
9 check is to take the entire customer-generation output, or 29,558 kWh times the
10 avoided costs, or \$0.03522 to compute total value of the generation at \$1,041. I can
11 then subtract this from the customers total bill savings of \$3,305 and get a cost shift
12 of \$2,264.

13
14 **Q. DOES THE SIZE OF THE CUSTOMER-GENERATION SYSTEM**
15 **EXACERBATE THESE COST SHIFTS?**

16 A. Absolutely. If a customer installs a system that is closer to the size of their
17 peak use, then more of the energy generated is capable of being exported, increasing
18 the size of the “banking” cost shift. Figure 5 below shows how the “Banking” and
19 “Rate Design” cost shifts—as well as the total cost shift—changes for a customer
20 that consumes the same amount the size of the generation system changes. Figure
21 5 shows the cost shifts and the variability in this cost shift based on size of system.

Figure 5: Cost Shift by Size of System



SOLAR CHOICE TARIFFS

Q. PLEASE DESCRIBE DESC'S KEY CONSIDERATIONS WHEN DESIGNING THE SOLAR CHOICE TARIFFS.

A. Consistent with what I presented in my Responsive Testimony in the Generic Docket, DESC considered the five following steps in developing the Solar Choice Tariffs:

1. Fully determine costs and benefits of groups of customers;
2. Allocate those costs to those customers;
3. Determine whether the further segmentation of customers according to their contribution to these costs and benefits was needed;
4. Design rates to charge customers for the costs they create; and
5. Create incentives to credit customers for the benefits they create.

1 The proposed rate structure was developed based on these considerations. I
2 will note that DESC decided to not pursue a separate customer class for this rate
3 structure at this time. Further, after reviewing the rate structures and NEM for all
4 customers classes, it was determined that only residential and small general service
5 customer rate structures needed to be re-designed. With medium and large general
6 service customers, the “Banking” cost shift was minimal because these customers
7 generally consume most of the generation they create, and the “Rate Design” cost
8 shift was minimal because these customers are usually on more complex demand
9 charge rates that better reflect cost of service.

10
11 **Q. PLEASE DESCRIBE THE PROPOSED RATE DESIGN IN THE SOLAR**
12 **CHOICE TARIFFS.**

13 A. Figure 6 shows a diagram of the rate designs in the Solar Choice Tariffs.
14 DESC is proposing a Solar Choice Subscription Rate for Residential (Rate 8) and
15 Small General Services (Rate 9).

16 As Figure 6 shows, the rate consists of six features:

- 17 1. The customer installs a system and can consume generation behind the
18 meter without penalty.
- 19 2. DESC continues to provide load serving services for the customer’s needs
20 whenever the customer’s generation system is not fully meeting the
21 customer’s load requirements.

- 1 3. The customer pays time differentiated (TOU) rates for all power delivered
- 2 by DESC.
- 3 4. The customer is able to export any excess generation to DESC.
- 4 5. The customer receives an export credit for that generation provided to
- 5 DESC.
- 6 6. The customer pays a monthly 'Subscription' to cover fixed costs
- 7 associated with the services provide by DESC and includes a credit for the
- 8 reduced cost of service resulting from the customer consuming energy
- 9 behind the meter.

10

11 **Q. PLEASE DESCRIBE THE MECHANICS OF DEVELOPING THE VALUES**

12 **IN THE SOLAR CHOICE TARIFFS.**

13 A. I utilized the following stepwise process:

- 14 1. Determined the revenue requirement that must be collected to ensure
- 15 a 'revenue neutral' rate design that results in the average NEM
- 16 customer paying the same amount annually as they would under their
- 17 current rate, *prior to installing generation system.*
- 18 2. Categorized the revenue requirement first into to rate components to
- 19 segment by function (e.g., production, transmission etc) and then by
- 20 fixed, variable or time differentiated.
- 21 3. Identified appropriate rate mechanisms to recover each of these rate
- 22 components.

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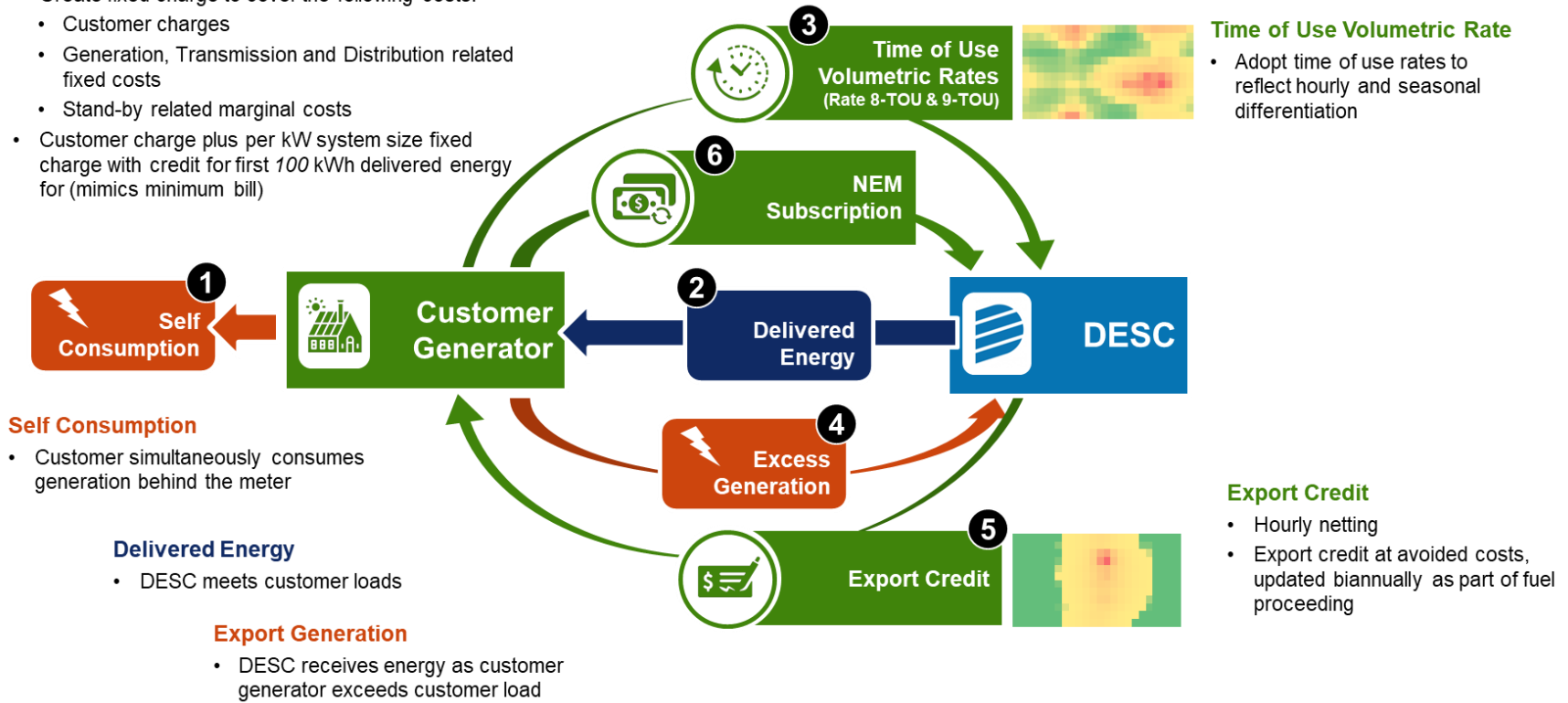
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Figure 6: Solar Choice Tariffs Rate Design

NEM Subscription

- Create fixed charge to cover the following costs:
 - Customer charges
 - Generation, Transmission and Distribution related fixed costs
 - Stand-by related marginal costs
- Customer charge plus per kW system size fixed charge with credit for first 100 kWh delivered energy for (mimics minimum bill)



2

1 **Q. HOW DID YOU DETERMINE THE REVENUE REQUIREMENT TO**
2 **COMPUTE A 'REVENUE NEUTRAL' RATE?**

3 A. As stated above, I had already calculated the NEM customer's average bill
4 before installing a system as \$1,660 and \$4,120 for residential and small general
5 service customers, respectively. This was the best representation of the cost to serve
6 the NEM customer prior to installation of the system. Since these customers are
7 installing generation that offsets use, it is then appropriate to subtract the avoided
8 costs saved by their self-generation from these cost of service measurements. This
9 required making an assumption about the minimum value of solar a customer is
10 likely to install. Since this value can vary significantly, the most straight forward
11 approach was to assume they would install a system that at least meets their demand.
12 For residential this value was 3 kW while it was 2.5 times larger⁶, or 7.5 kW for
13 small generation.

14 Using the 2019 generation profiles discussed above, the generation from a
15 3kW system is estimated to be approximately 4,926 and a typical customer who
16 consumes 13,544 would consume approximately 4,030 kWh, behind the meter.
17 Applying time differentiated avoided costs from DESC's avoided cost that are
18 embedded in the NEM Methodology, the value of this power is assumed to be

⁶ Small general services customers have very similar load profiles, so it follows that the peak demand is roughly the same order of magnitude greater than residential as the energy consumed.

1 approximately \$146. Therefore, the residential revenue requirement to collect with
2 the new tariff was \$1,515.⁷

3 For small general service, a 7.2 kW system generates approximately 12,316
4 kWh and a typical customer who consumes 34,228 kWh would consume
5 approximately 10,241 kWh behind the meter. Again, applying time differentiated
6 avoided costs from DESC's avoided cost that are embedded in the NEM
7 Methodology, the value of this power is assumed to be approximately \$370.
8 Therefore, the residential revenue requirement to collect with the new tariff was
9 \$3,750.

10
11 **Q. HOW DID YOU CATEGORIZE THESE REVENUE REQUIREMENTS?**

12 A. I first segmented them into six functional categories currently included in
13 Docket No. 2020-125-E:

- 14 1. Customer Costs
- 15 2. Energy Costs
- 16 3. Production Cost
- 17 4. Transmission Costs
- 18 5. Distribution Costs
- 19 6. Avoided Cost Benefit.

⁷ Slight differences due to rounding error.

1 For customer charges, I used the current customer cost per unit for residential
2 and commercial proposed in Docket No. 2020-125-E: \$19.49 and \$32.50 per month
3 respectively. To compute the annual revenue requirement from the Basic Facilities
4 Charge (“BFC”), I multiplied these values by 12 months. For Energy, Production,
5 Transmission, and Distribution categories, I used DESC’s unit cost tables from
6 Docket No. 2020-125-E and developed allocation factors of the remaining costs to
7 these four categories.

8 Finally, I distinguished between variable and fixed. Fixed customer costs are
9 driven by the number of customers. Energy costs are almost exclusively variable
10 and driven by energy (kWh) consumption. Transmission and Distribution costs are
11 generally fixed but do vary based on size of the customer. Lastly, Production costs
12 include both fixed and variable costs.

13 To further segment Production costs, I designated a portion of the Production
14 costs as ‘variable’ by using the ratio of marginal costs to total costs, designating
15 the remaining Production costs as fixed. To calculate this ratio, I used the most
16 recent estimate of capacity avoided costs used in NEM Methodology and dividing
17 that by the total unit cost per kW of production costs from the unit cost table. This
18 yields a percentage of about 70%. Therefore, I assigned 70% of the production
19 costs to variable and the remainder to fixed.

Lastly, for Avoided Cost Benefits I used the avoided cost estimates noted above for the minimum system sizes calculated above: \$146 and \$370 for residential and small general services respectively.

Table 5 shows the results of this allocation including the designation of fixed or variable under header of 'Type'.

Table 5: Breakdown of Costs for Each Rate Component

		Residential		Commercial	
Type		Percent	Costs	Percent	Costs
Customer Costs	Fixed per Customer		234		390
Total Less Customer			1,427		3,730
Energy Costs	Variable by kWh	29%	415	29%	1,069
Production Costs - Marginal	Variable by kWh	33%	470	32%	1,195
Production Costs - Fixed	Fixed	14%	203	14%	515
Transmission Costs	Fixed	11%	154	11%	424
Distribution Costs	Fixed	13%	185	14%	527
Subtotal			1,660		4,120
Avoided Cost Benefit	Fixed by size of system		(146)		(370)
Total			1,515		3,750

Q. HOW DID YOU DETERMINE THE RATE MECHANISM TO COLLECT THE REVENUE REQUIREMENT IN EACH OF THESE CATEGORIES OF COSTS?

A. I used common rate designs for the types of costs as follows:

- **Customer Costs** are fixed costs that are driven by number of customers, therefore rate mechanism is a fixed per month charge.

- 1 • **Energy Costs** are variable costs that are driven by energy usage;
2 therefore, the rate mechanism is a variable per kWh charge. I also
3 recognized that the energy costs vary by time of day, thus I noted that this
4 volumetric charge should be time differentiated.
- 5 • **Production Costs** include both fixed and variable cost and result from
6 generation. For those costs designated as variable, I recognized that these
7 costs are best collected using time differentiated volumetric charges. For
8 those fixed costs, I utilized a constant volumetric charge (one that does
9 not vary with time of day or season).
- 10 • **Transmission Costs** are fixed costs but are indirectly influenced by
11 customer size and should not be avoided by changes in customer
12 behavior. Thus, these costs should be collected through a subscription
13 charge that reflects the Transmission System impact of the customer
14 generator. **Distribution Costs** are similar to transmission, these are fixed
15 costs but are indirectly influenced by customer size and should not be
16 avoided by changes in customer behaviour. Thus, these costs should be
17 collected through a subscription charge. Also, like transmission, this
18 subscription should be based on customer generators impact to the
19 Distribution system.
- 20 • **Avoided Benefits** are directly linked to the level of system size and not
21 to a customer's net consumption, thus these costs should also be collected

1 in a subscription charge reflecting the benefits of customer generator on
2 the system

3 The last step was to determine how to allocate costs across hours and choose
4 appropriate time of use rates to collect the energy costs and 70% of the production
5 costs. To do this, I created two allocation factors: Marginal Energy Cost Allocator
6 and a Net Load Allocator. The Marginal Energy Cost Allocator was based on hourly
7 customer loads for the customer class multiplied by the hourly marginal costs. The
8 hourly loads from customer class were the same loads used in Tables 2 and 3 above
9 and based on 2019 actual metered data for the two customer classes. The Net Load
10 Allocator is based on DESC's net load which is total generation less renewables.

11 The Marginal Energy Cost Allocator is based upon hourly marginal costs and
12 were computed by using actual 2019 marginal costs and then calibrating the price
13 levels to DESC's 2022 forecasted marginal costs by month by hour. This creates a
14 necessary level of volatility in marginal costs so that it can be seen in load in 2019
15 and calibrated to 2022 forecasted costs. I then multiplied these hourly loads by the
16 marginal costs to develop a vector of costs to apply to the allocation method.

17 The Net Load Allocation factor was derived directly from the vector of 2019
18 net loads.

19 The allocators were then calculated as follows:

- 20 1. Rank the loads or costs from lowest to highest to create a 'load
21 duration curve'.

- 1 2. Weight the incremental load or costs in each hour by calculating the
2 difference in load in one hour against the load from the previous hour
3 (the difference for the first, or lowest ranking hour, is set to the value
4 for that hour). This difference is then weighted by number of hours
5 divided by total hours. There are 8,760 hours in a year therefore this
6 weight is $1/8760$.
- 7 3. For each hour, sum weighted differences for that hour plus all hours
8 before that hour (e.g., for hour 10 summed the differences of hours 1
9 through 10) to come up with a total weighted load or cost for that hour.
- 10 4. Finally, take the ratio of each hour's weight to the total of each hours
11 weighted load to develop a final load or cost weighting that sums to
12 1.

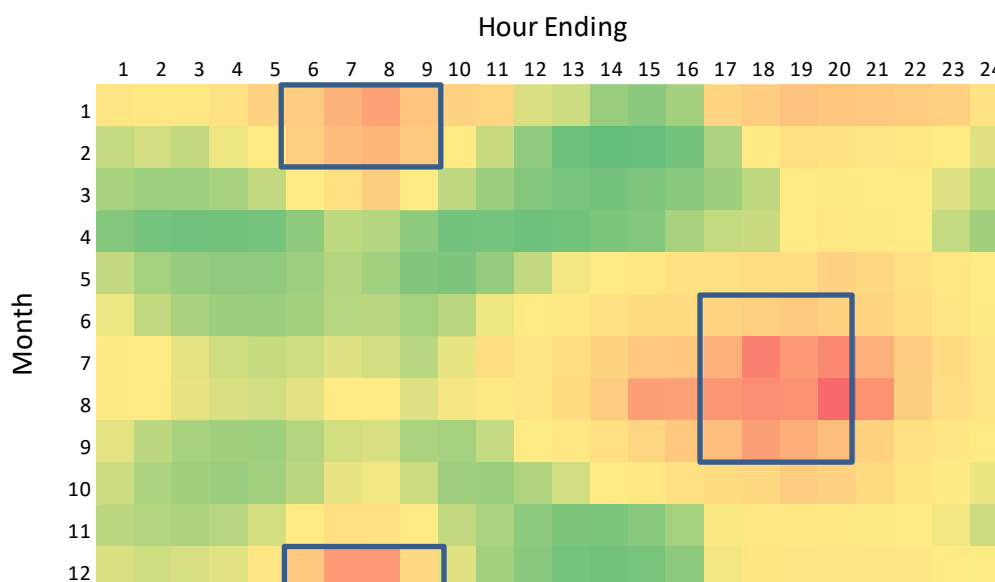
13 I applied the Marginal Energy Cost Allocator factors to the Energy Costs to
14 create an estimate of the marginal energy costs allocated to each hour. The
15 Marginal Energy Cost Allocator factor is appropriate to apply to energy costs
16 because those costs are mostly driven by changes in marginal costs.

17 Similarly, I applied the Net Load Allocator Factors to variable Production
18 Costs to estimate the variable production costs by hour. The Net Load Allocator
19 factor is appropriate for the variable Production Costs because production marginal
20 costs are driven by capacity needs that are met by combined cycle generators and

net load. This is the level of load planned to be met by these marginal capacity units.

After allocating costs I examined the average costs by hour and month (12x24) and examined the patterns of costs. Figure 7 shows the time differentiated heat map for residential. Using Figure 7, I visually determined groupings of hours to develop TOU periods, with the qualification that each TOU period should be four hours and occur over no less than three consecutive months. A four-hour peak, creates a large differential between peak and off-peak periods, which creates a greater incentive for customers to modify behavior for a manageable period of time.

Figure 7: Cost Variability Heat Map



The same TOU load allocation factors and periods were used for both residential and small general service customers. because the load shapes of these two customer classes, as shown in Tables 2 and 3 are very similar

As a result of this review with these constraints, the TOU periods are as follows:

- Peak Summer; 4pm to 8pm June-Sept
- Peak Winter; 5am to 9am Dec-Feb.
- Off Peak – all other hours, including weekends (Saturday and Sunday) and holidays.

Q. HOW DID YOUR ANALYSIS OF THIS INFORMATION AFFECT YOUR CALCULATION OF THE AMOUNT OF REVENUE REQUIREMENT TO BE COLLECTED FROM EACH RATE COMPONENT?

A. As I summarized above, I ultimately defined four rate mechanisms and applied them differently across the various cost categories. The four mechanisms are a monthly charge, time differentiated volumetric charge, undifferentiated volumetric charge, and a subscription charge. Tables 6 and 7 show the final revenue requirement breakdowns by classification and rate component for residential and small general service customer groups.

Table 6: Revenue Requirement Categorization for Residential

	Customer Charge	Volumetric TOU Rate				Volumetric		Total
		Winter Peak	Summer Peak	Off Peak	Total	Flat	Subscription	
Customer Costs	234							234
Energy Costs		67	93	255	415			415
Production Costs - Marginal		22	79	369	470			470

Production						203		203
Costs - Fixed								
Transmission							154	154
Costs								
Distribution							185	185
Costs								
Subtotal	234	89	172	624	885	203	339	1,660
Avoided Cost							(146)	(146)
Benefit								
Total							194	1,515

1

2

3

Table 7: Revenue Requirement Categorization for Small General Service

	Customer Charge	Volumetric TOU Rate				Volumetric		Total
		Winter Peak	Summer Peak	Off Peak	Total	Flat	Subscription	
Customer Costs	390							390
Energy Costs		172	240	656	1,069			1,069
Production Costs - Marginal		56	201	938	1,195			1,195
Production Costs - Fixed						515		515
Transmission Costs							424	424
Distribution Costs							527	527
Subtotal	390	228	441	1,594	2,263	515	951	4,120
Avoided Cost Benefit							(370)	(370)
Total							581	3,750

Q. PLEASE DESCRIBE HOW YOU DEVELOPED THE BFC IN THE SOLAR CHOICE TARIFFS.

A. The BFC recovers the revenue requirement needed to cover customer related costs as defined in DESC's current rate case Docket No. 2020-125-E. Specifically, this rate was set to the monthly BFC as proposed in that Docket, which is \$19.50. This is computed as simply taking the revenue requirements in Tables 2 and 3 and dividing by the number of months in a year (12).

Q. PLEASE DESCRIBE HOW YOU DEVELOPED THE SUBSCRIPTION FEE IN THE SOLAR CHOICE TARIFFS.

1 A. The subscription is designed to collect costs based on the size of the
2 customer's PV system because size of system has an impact on T&D systems and
3 also reduces the amount of fixed costs that will be collected. Therefore using a
4 subscription fee based on size of system reduces rate design cost shift.

5 To ensure the customer receives compensation for the benefit of self-
6 consumption provided to the system, I then determined the avoided cost credit that
7 should apply to customers for their self-generation and incorporate that benefit into
8 the subscription rate. As I explained above, to do this, I had to make an assumption
9 regarding the minimum system size. This benefit then reduces the level of the
10 subscription rate and ensures the rate is designed based on the decrease in the cost
11 to serve from the customer's consumption of generation.

12 To ensure all costs are collected, I then determined an equivalent minimum
13 subscription to ensure full collection of these costs. The minimum subscription
14 should include taking the subscription rate and applying the same minimum system
15 size I used for the benefit charge, or 3 kW for residential and 7.5 kW for small
16 general services.

17 Table 8 shows the calculation of the subscription rate.
18

Table 8: Calculation of Subscription Rate

	A	B	C	D=B*C	E=A/D
	Revenue Requirement (\$)	Minimum System Size (kW)	Months	Billing Determinant	Rate (\$/kW)
Residential	\$193	3	12	36	\$5.36
Small General Services	\$581	7.5	12	90	\$6.46

To create a more customer friendly rate the rate was rounded to the nearest \$.10 (\$5.40 and \$6.50) and calibrated the volumetric rates to ensure appropriate collection of revenue requirement.

Q. ARE YOU PROPOSING A MINIMUM SUBSCRIPTION LEVEL?

A. Yes. The final rate design calls for a minimum subscription level to ensure collection of all transmission and distribution costs. This minimum is \$16.20 for residential and reflects a minimum system size of 3 kW. Similarly, there is a minimum bill of \$48.75 for small general services that equates to the \$6.50 times the 7.5 kW. Table 9 shows this calculation.

Table 9: Calculation of Minimum Subscription

	A	B	C=A*B
	Rate (\$/kW)	Minimum System Size (kW)	Rate (\$/month)
Residential	\$5.40	3	\$16.20
Small General Services	\$6.50	7.5	\$48.75

1
2 **Q. PLEASE EXPLAIN HOW YOU DEVELOPED THE TOU RATES IN THE**
3 **SOLAR CHOICE TARIFFS.**

4 A. As I discuss above, costs were allocated by hour using the Marginal Cost and
5 Net Load allocation factors. Summing those allocation factors by TOU period
6 allowed for estimation of the level of revenue requirement to collect from each TOU
7 period. These are shown in Table 10. To compute the rate, I needed to estimate the
8 number of kWh in each TOU period. Using the 2019 load profiles before system
9 implementation, I was able to develop the ratio of time of use period kWh to total
10 kWh for each period. I then use these factors and apply to the total average energy
11 use of the customer classes to determine the number of kWh in each period to use
12 in the calculation of the rate for that period. Table 10 shows this calculation.
13

Table 10: TOU Rates by Class

	Winter Peak	Summer Peak	Off-Peak	Total	Flat
Load Allocation	3.87%	8.34%	87.79%	100.00%	
Load					
Residential	524	1,129	11,891	13,544	13,544
Small General Service	1,324	2,854	30,050	34,228	34,228
Costs					
Residential	89	172	624	885	203
Small General Service	228	441	1,594	2,263	515
TOU Rates					
	Winter Peak	Summer Peak	Off-Peak	FLAT	
Residential	16.927	15.259	5.245		1.496
Small General Service	17.195	15.461	5.306		1.506
Volumetric Rates					
Residential	18.42	16.75	6.74		
Small General Service	18.69	16.96	6.80		

It should be noted that the final TOU rates include the ‘flat’ rate which represents a levelized value from the different times of use and is applied equally to all rates.

Q. PLEASE EXPLAIN HOW YOU DEVELOPED THE EXPORT CREDIT COMPONENT.

A. The export rate is based on DESC’s stated time differentiated avoided costs paid to utility-scale generators but averaged to the same time of use periods as the Solar Choice Subscription rate. These averages are based on the actual generation levels from the customer-generation systems for each Solar Choice Tariff TOU period. The residential and small general services customer generation profiles are

very similar. Therefore, as Table 11 shows, the time differentiated export rates for residential and small general services are the same.

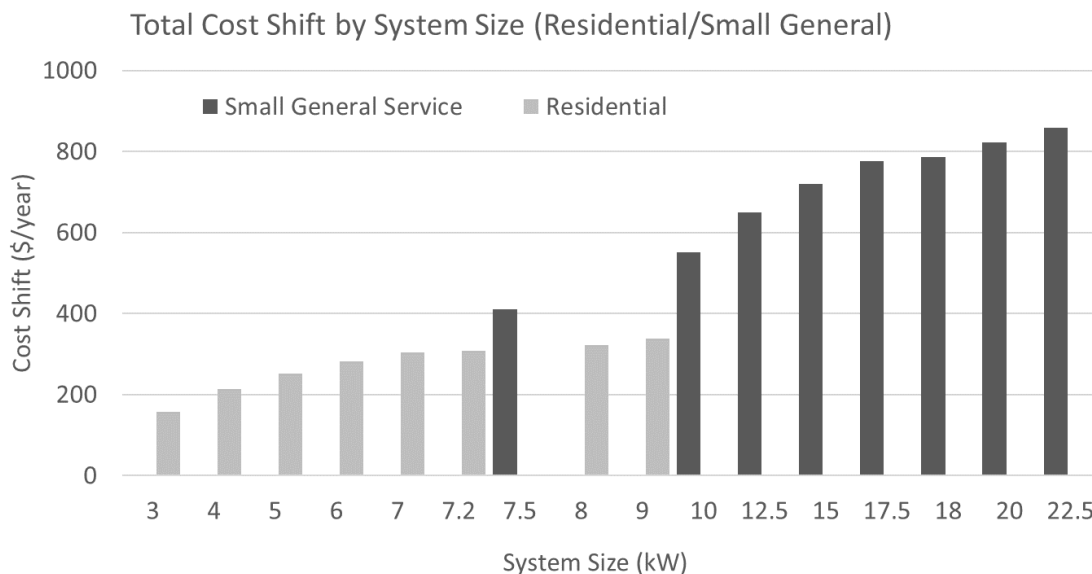
Table 11: TOU Rates by Class

	Residential	Small General Service
Winter Peak	3.796	3.796
Summer Peak	3.651	3.651
Off-Peak	3.622	3.622

Q. DID YOU QUANTIFY ANY REMAINING COST SHIFT THAT IS NOT ELIMINATED BY THE SOLAR CHOICE TARIFFS?

A. Yes. The “Banking” cost shift is eliminated. The only remaining cost shift is due to “Rate Design” cost shift although a significant portion of the current “Rate Design” cost shift has been reduced. Figure 8 shows the cost shift resulting from the Solar Choice Subscription Rate.

Figure 8: Total Cost Shift by System Size



As Figure 8 shows, the cost shift is continuing and does increase with size of system, but the increase slows as the output of each system approaches the customer's total energy use. This is because the rate structure continues to ensure that these fixed costs are collected even as the customer increases the generation to match their total load (e.g., total customer load equals total customer generation, which is where a customer's bill under current NEM tariff would approach zero).

Q. DOES ACT 62 ENVISION THAT A CERTAIN AMOUNT OF COST SHIFT MAY BE PERMISSIBLE UNDER THESE PROGRAMS?

1 A. Yes. Act 62 requires the elimination of the cost shift “to the greatest extent
2 practicable.”⁸ It is virtually impossible to eliminate a “Rate Design” cost shift
3 because rates are always designed to be revenue neutral for the average customer
4 who is on that rate prior to installing the system. In other words, unless customer-
5 generators are designated as a separate customer class and all costs to serve that
6 customer are directly attributed to that customer class, there is the possibility of
7 some cost shift. To design a rate with no cost shift, the rate would have to be based
8 on the average customer’s load after installation of generation, which is highly
9 dependent upon the potential size of systems.

10 The Solar Choice Subscription rate represents a midpoint where customers
11 benefit from installing systems while reducing cost shift to the greatest extent
12 practicable.

13
14 **Q. DO THE SOLAR CHOICE TARIFFS ALLOW FOR THE CUSTOMER TO**
15 **USE GENERATED ENERGY BEHIND THE METER WITHOUT**
16 **PENALTY IN ACCORDANCE WITH ACT 62?**

17 A. Yes. The customer can consume self-generation energy behind the meter to
18 fully offset their purchases from the utility just as they presently do under the
19 Current NEM Program.

⁸ S.C. Code Ann. § 58-40-20(G)(1).

1

2 **Q. DOES THE SUBSCRIPTION RATE WITHIN THE SOLAR CHOICE**
3 **TARIFFS CREATE A PENALTY IN VIOLATION OF ACT 62?**

4 A. No. I want to clarify and emphasize that a subscription is not a penalty for
5 several reasons. First, as noted above, the subscription is designed so the customer
6 does not avoid paying these fixed costs that are attributable to all Solar Choice
7 customers. These fixed costs are incurred to serve these customers, particularly for
8 reliability of capacity for supply and delivery, and cannot be avoided.

9 Second, the subscription includes the value of the self-generation as a credit
10 against these fixed costs. As explained above, this credit is based on a minimum
11 system size (3 kW for residential and 7.5 kW for small general service).

12 In closing, it is critical to remember that charges to customer-generators that
13 are unique to that group of customers are not a penalty if, as noted above, those
14 charges are designed to collect the customer's cost of service. This is a common
15 practice in rate design.

16

17 **Q. ARE THERE BENEFITS TO DESC'S NON-PARTICIPATING**
18 **CUSTOMERS THAT ARISE FROM THE SOLAR CHOICE TARIFFS?**

19 A. Absolutely. First, as noted above, it greatly reduces both cost shifts,
20 moderating the rate impacts to non-participates that they experience under the
21 current NEM program.

1 Second, given the large price differentials in the TOU rates included in this
2 tariff, customer-generators can create additional value options by encouraging
3 adoption of emerging technologies, such as storage, advancing innovation and
4 adoption of these promising technologies. Specifically, the vast majority of kWh
5 exported are during the ‘off-peak’ power, given the timing of generation and level
6 of customer consumption during the peak periods. If a customer is able to use
7 storage to save energy from their system created during the off-peak period and use
8 that energy during the peak period, customers can save between 12 and 14 cents a
9 kWh, essentially offsetting all peak energy with solar production with storage. This
10 has benefits for both customer-generators and DESC as costs are saved by both
11 parties when costs are highest.

12 Further, this rate design allows for storage innovation coupled with solar
13 without creating additional “Rate Design” cost shifts. Specifically, the difference
14 between peak and off-peak rates creates a financial gain from storing off peak
15 energy to be used during the peak. Lastly, this rate design sends the correct price
16 signals to customers to size their systems to optimize value for both themselves and
17 non-participating customers.

18
19 **Q. HOW DO THE SOLAR CHOICE TARIFFS RESULT IN A**
20 **METHODOLOGY TO COMPENSATE CUSTOMER-GENERATORS FOR**

1 **THE BENEFITS TO THE POWER SYSTEM PROVIDED BY THEIR**
2 **GENERATION?**

3 A. Customers are benefited in two ways. First, the rate is designed incorporating
4 the benefits of the customer's self-consumption. As I explained above, the
5 subscription includes the value of the self-generation as a credit in the subscription
6 and thus scales with the size of the system as does the subscription. Second, the
7 customer receives the value of solar for all exports, which is based on the
8 Commission-approved avoided cost rates which reflects the benefits to DESC's for
9 not incurring costs to generate that exported kWh.

10
11 **Q. PLEASE DISCUSS HOW THE SOLAR CHOICE TARIFFS**
12 **INCORPORATE BEST-PRACTICES FROM OTHER JURISDICTIONS.**

13 A. The Solar Choice Tariffs incorporate several best-practices from other
14 jurisdictions, and many of which were presented to the Commission in the Generic
15 Docket. These best-practices include:

- 16 • TOU rates. Many utilities have moved to mandatory TOU, even while
17 maintaining a NEM Rate structures.
- 18 • Net Billing. Customers experience a separate credit for exports and continue
19 to pay retail rates for all energy consumed like all customers without
20 customer-generators. The Solar Choice Tariffs not only provide

1 compensation for exports, but the export rates are based on the varying value
2 of energy by the same TOU periods for customer load rates.

- 3 • Increased fixed charges or minimum bills. The minimum subscription serves
4 as a minimum bill requiring all Solar Choice customers to pay a certain
5 amount, regardless of the amount of self-consumption. It should be noted
6 that an added benefit of the subscription is that customers continue to receive
7 bill credits for all exports and the subscription includes the value of self-
8 generation. Therefore, unlike other minimum bill structures Solar Choice
9 customers are ensured compensation for the benefits that their generation
10 provides to the DESC system, as required by Act 62.

11 Although the Solar Choice Tariffs employ many best practices, the
12 subscription rate is one rate component within the tariffs that is increasingly viewed
13 within the industry as an innovative ratemaking tool.

14
15 **Q. SHOULD THE RATE DESIGNS WITHIN THE SOLAR CHOICE TARIFFS**
16 **BE CONSISTENT ACROSS ALL SOUTH CAROLINA UTILITIES?**

17 A. No, because any rate design should reflect each system and its unique load
18 profile, generation mix, planning requirements, and customer needs. Second, there
19 are multiple paths to achieve similar results that can utilized in various
20 combinations to address a utility's unique objectives and, as noted above, its unique
21 service territory and generation fleet profile.

1 Further, there are additional benefits to having different rate structures within
2 South Carolina. to allow for further innovation in rate design for DERs in South
3 Carolina. There are certain fundamentals in rate design that should apply to both
4 utilities and do in DESC's Solar Choice Subscription rate.

5
6 **Q. PLEASE EXPLAIN THE INTERDEPENDENCY OF THE VARIOUS RATE-**
7 **MAKING TOOLS UTILIZED IN THE SOLAR CHOICE TARIFFS.**

8 A. Rate design is an exercise in balancing multiple considerations and, in the
9 end, reflects several trade-offs and design choices that all work together to form a
10 holistic rate that achieves these multiple objectives. In short, the rate design is a
11 zero-sum game and the designated revenue requirement to be collected to generate
12 a revenue neutral rate must still be collected regardless of rate design choices.
13 Therefore, small modifications to any rate component, such as the level of
14 subscription or adjustment of TOU periods, will ultimately impact other rate
15 components. Therefore, these rates work in conjunction to ensure that the costs to
16 serve NEM customers—such as customer charges and transmission and
17 distribution costs—are accurately captured in the rates to serve such customers.
18 Any change to one component would then also modify the net effect of the tariffs,
19 including the cost-shift and allocation of the costs and benefits under the tariffs.

20
21 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

1 A. Yes.